# **GRIPEN** COST AND TIME EFFECTIVE WEAPON INTEGRATION

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AGENDA

- Weapon Integration Issues
- Cost Drivers
- Customer Needs
- Integration examples on Gripen
- What is the Secret?
- Conclusions

## WEAPON INTEGRATION ISSUES EDA WORKSHOP, 2013





28%



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#### Complex integration drives costs

- 15-50 M€ for simple integrations
- Up to 200 M€ for complex integrations (4th generation a/c)

#### Identified cost drivers

- Unrealistic requirements
- Lack of standards
- Lack of Common methodology
- Low confidence in gualification results between actors



## **INTEGRATION - COST VS COMPLEXITY**





## **COST DRIVERS - SAABS INTERPRETATION**

- Defining the operational requirements
- System integration levels
- Defining the critical parameters
- Weapon/sensor maturity
- Multi-phased integration
- Agreement on essential operational envelope
- Interoperability with other units/GSE





## **SMALL FIGHTERS – REALITY CHECK**





## **CUSTOMER NEEDS & EXPECTATIONS**

- Changing threats and operational tasks
  - New tactics require modified capabilities
  - o Revised requirements from allies, ground forces and C4I
  - o Defences and penetration needs require new approach profiles
  - o Data-link and BDA requirements
- Level of Integration
  - o Weapon HMI compatibility with aircraft logic
  - HOTAS philosophy
  - Dynamic envelopes
  - o Data-links
  - Recording and playback to crew
  - Testing and Health monitoring
- Maintenance & Logistics



# **REACH EARLY AGREEMENT!**

#### Definition Phases

- Realistic interpretation of requirements
- Definition of envelope and function
- o Avoid "Full envelope" and "All"
- > Involve pilots, logistics and integration engineers

#### Vendor involvement

- Early agreements on limitations and options
- o Platform/weapon interaction risks

#### Limitations

- o Clear distinction between Weapon and Platform limitations
- > Limit scope of Test and Verification and Means of Compliance
  - Define test objects (dummies, inert, instrumented)
  - Realistic schedule!
  - o "What if" planning



# **SAAB LESSONS LEARNED**

- Ask for what you really need!
  - $\, \odot \,$  Limited envelope
  - The extra 10% will cost a lot more
- Phased introduction
  - Lower risk
  - $\, \odot \,$  Learn and update
  - O Operational evaluation phase before final integration
- Keep aircraft and HMI interface logic
  - Reduce error risk
  - $\, \odot \,$  Limited training
- Simulate extensively in operational scenarios to evaluate usability







"Integration of the Thales Digital Joint Reconnaissance Pod for the SAAF was achieved in less than eight months thanks to excellent working relationships, and the exchange of smart technology emulators between the integration teams. It was an exemplary project"

Chris Benn, Export Sales Manager Thales UK

"Our long relationship with Saab has resulted in a lean and dynamic weapon integration process, where the success lies in our joint efforts in defining scope, participating in development and evaluating results. Saab has a great ability to provide on-time and cost efficient weapon integrations of any type of complexity on the Gripen fighter", FMV

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**GBU-49** 

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scheme to the maximum extend possible, starting even in parallel to the missile development

Albert Zuzej, Head of Business Unit Air Force Systems, Diehl BGT Defence





## **COMPARISON**



#### **GDP AND MILITARY SPENDING**

	2012 (M\$)	Military spending 2012 (% of GDP from SIPRI)	Military spending 2012 (in M\$)	Fighters (developed and introduced between 1980 and 2013)
USA	15 684 750	4.7 %	737 183	F18/F22/F35
Sweden's total military spending is far below other fighter-building nations: • 1% of US spending • 4 % of Eurofighter countries (Italy, Germany, Spain and UK) spending • 10% of France's spending				
Germany	3 400 579	1.4 %	47 608	
France	2 608 699	2.3 %	60 000	Rafale
Sweden	526 192	1.2 %	6 314	Gripen (A/B, C/D, E)

- GDB (Gross Domestic Product) data from IMF
- Military spending from SIPRI (Stockholm International Peace Research Institute)





## WHAT IS THE SECRET?



#### The platform:

- Very short development loops new releases every 2-3 years
- Planned growth with spare capacity
- Saab has full responsibility and control of functionality and software in the core avionics system and the total weapon system
- A long tradition of model based design (starting already with J35 Draken and JA37 Viggen)





## **MODULARITY IN DESIGN**



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### WHAT IS THE SECRET?



#### The Culture:

- A lean and flat organization
- Empowerment of co-workers
- Communication!
- Closeness (also geographically) between all functions
- Our experts make the technical decisions not the managers!
- Errors and problems are early identified – no blame gaming!
- Competence driven culture rather than hierarchy driven

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#### **CONCLUSIONS**



#### Saab has the ability to integrate:

- complex weapons
- on an advanced fighter
- to satisfied customers
- at a highly competitive price



### **SAVE NO EXPENSES?**



Wrights Brothers' first flight at Kill Devil Hills, NC

~4 years of development Total spending \$1 000 Funded by own money

#### Model flew successfully in 1903



Samuel Langley first flight in Potomac river

~16 years of development Total spending \$70 000 Funded by Smithsonian institute

#### The model never flew

