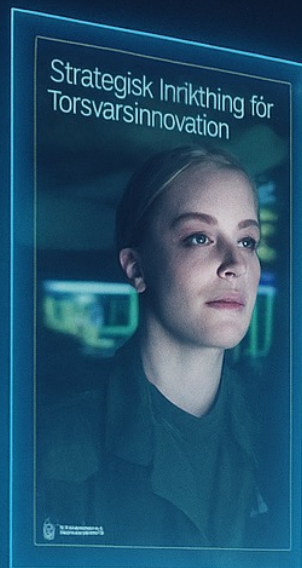




AVIATION AND INNOVATION

Dennis Hedström

Brigadier General, Ministry of Defence

PRINCIPLES OF INNOVATION

— LESSONS FROM UKRAINE

Short decision cycles—
act fast and decide
faster

Do not fear combining systems that were never designed to work together

Limit R&D to three months—
because if it takes longer,
the war will have moved on

Bring in young people and their minds
- because they see possibilities
where others see limits

